

Modern Slavery Statement

This annual statement is made in accordance with section 54 of the Modern Slavery Act 2015 (**MSA**) with respect to Cohort plc's financial year ended 30 April 2026.

How is the Group structured?

Cohort plc is quoted on AIM and has its registered office in Theale, Reading. Cohort is the parent company of a group of businesses working primarily for defence, wider government, and industry clients (together, the **Group**). The Group has over 1,700 employees (mainly based in the UK, Europe, and Australia). In the year 1 May 2025 to 30 April 2026, the Group had a global annual turnover of approximately £303 million.

We are committed to improving our practices to combat slavery and human trafficking and the steps we have taken to do so are set out below.

The Group includes the following businesses:

Business	Nature of Business	Location
Chess Dynamics Limited	A supplier of advanced systems and technologies for detecting, tracking, classifying, and disrupting naval, land and air threats primarily to serve customers in defence and security markets.	Horsham, Plymouth and Wokingham
Empresa de Investigação e Desenvolvimento de Electrónica, S.A.	A high-tech company that designs, manufactures, and supplies advanced high performance electronic equipment and systems primarily for the worldwide defence community.	Almada, Portugal
ELAC Sonar GmbH (including ELAC Sonar Italia S.R.L.)	An innovative hydro-acoustics company supplying digital underwater communications systems.	Kiel, Germany and Milan, Italy
EM Solutions Pty Ltd (including EM Solutions (Europe) B.V.)	A developer of innovative microwave and on-the-move radio and satellite products for global navy and maritime customers.	Brisbane, Australia and Netherlands
MASS Consultants Limited	An electronic warfare operational support, cyber security, secure ICT networks and support operations business serving customers primarily in defence and security markets.	St Neots and Lincoln
Marlborough Communications Limited (including Interactive Technical Solutions Limited)	A supplier of advanced electronic communications, information systems and signals intelligence technology to the defence and security sectors.	Redhill and Knaresborough

Systems Engineering & Assessment Ltd (including SEA CAN Systems Inc and SEA CAN Ottawa Systems Inc)	A major supplier of applied research, technology development, systems integration, specialist electronic systems, engineering and software design services to the defence and security markets.	Bristol, Barnstaple, Beckington, and Montreal and Ottawa, Canada
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The Group's Anti-Slavery Policy

The [Cohort plc Anti-Slavery Policy](#) (the **Policy**) reiterates the ethical conduct already expected of the Group and sets out measures that our subsidiaries must take to ensure that slavery and human trafficking are not taking place within their businesses and supply chains. The Policy was reviewed and updated in September 2020. The Board has overall responsibility for the Policy and each Managing Director of a trading subsidiary is responsible for compliance with the Policy by their business.

Each trading subsidiary is required to produce an annual modern slavery report to the Board of Cohort plc which includes the steps taken as part of its review of slavery risk in the business and supply chains, a summary of the key risks identified by the risk review, and the actions taken to mitigate those risks together with a statement on how effective the due diligence and risk mitigation steps are in ensuring that slavery and human trafficking is not taking place in the business or its supply chains.

If any doubts are raised during the review as to whether slavery and/or human trafficking exists and the relevant supplier has not provided sufficient evidence to the contrary, the relevant subsidiary shall seek to agree an improvement plan with the supplier. If this is not possible or if the supplier does not comply with the improvement plan, the subsidiary is required, where practicable, to cease placing orders with that supplier within 12 months.

The Group encourages employees to report unethical behaviour and to their line manager or the Company Secretary. The Group also provides a whistleblowing service hosted by SafeCall which provides a channel for confidential and anonymous reporting in more than 175 languages and dialects.

The Group's due diligence process

In accordance with the Policy, each subsidiary has produced an annual report for the Cohort plc Board of Directors in respect of the year ended 30 April 2025.

This has involved identifying the suppliers we consider to be 'high risk' according to annual spend, sector risk, and country risk. If a supplier is identified as high risk, further due diligence will be undertaken and the supplier will be required to confirm in writing which steps it has taken – or will take – to ensure that it is not involved with slavery and/or human trafficking and that it fully complies with the MSA.

How does the Group manage its risk?

Following the due diligence process, each subsidiary has confirmed that no key risks have been identified. Therefore, risk mitigation is not currently required although this will continue to be monitored by the Group.

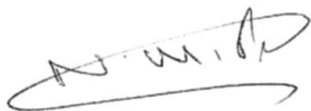
Does the Group provide training for its employees?

Training will be provided regularly at the subsidiary level to all employees whose role requires them to understand the risks of modern slavery and human trafficking in our supply chains. Further advice and guidance is available from our Company Secretarial team.

Is the Group's approach to anti-slavery effective?

Taking into account the feedback from each subsidiary, the Cohort plc Board of Director's considers the Group's approach to anti-slavery to be proportionate, robust, and effective.

Approved by the Cohort plc Board of Directors on 8 July 2026.

A handwritten signature in dark ink, appearing to read 'N. Prest', with a large, sweeping underline.

Nick Prest CBE
Chairman
Cohort plc